

Arizona Pioneers' Home

Douglas A. Ducey

300 South McCormick Street

Ted Ihrman,

Governor

Prescott, Arizona 86303

Superintendent

(928) 445-2181 - FAX (928) 778-1148

February 24, 2021

The Honorable Douglas A. Ducey Governor State of Arizona 1700 West Washington Street Phoenix, Arizona 85007

Dear Governor Ducey:

Arizona Pioneers' Home has completed our Equal Opportunity Plan for calendar year 2021.

The Arizona Pioneers' Home is committed to providing equal access in our employment hiring, utilizing fair employment practices, and maintaining a workplace free of discrimination, harassment and intimidation, educating our employees, organizing and fostering an atmosphere of teamwork.

The Arizona Pioneers' Home is fully dedicated to the achievement of these, and other objectives within our Equal Opportunity Plan. Our agency continues to pledge to provide equal opportunity and a discrimination-free work environment.

Respectfully,

Ted Ihrman RN Superintendent

Arizona Pioneers' Home



Douglas A. Ducey
Governor

300 South McCormick Street Prescott, Arizona 86303 Ted Ihrman,
Superintendent

(928) 445-2181 - FAX (928) 778-1148

NON-DISCRIMINATION POLICY

In recognition of its legal and moral obligations, the Arizona Pioneers' Home hereby commits itself to a policy of non-discrimination as follows:

- The Arizona Pioneers' Home shall not discriminate on the basis of race, color, religion, sex, age, disability, national origin, or any other characteristic protected by law. Equal Opportunity applies to such employment practices as hiring, upgrading, demotion, transfer, recruitment, advertising, layoff, termination, rates of pay or other forms of compensation, selection for training, job assignments, accessibility, working conditions and special duty details.
- 2. All Arizona Pioneers' Home management personnel shall actively support recruitment and career development programs to ensure equitable representation of minorities, females, seniors, LGBT and individuals with disabilities, special disabled veterans and Vietnam Era veterans in all job categories and pay grades.
- 3. The Arizona Pioneers' Home shall not tolerate discrimination in the agency as it creates an intimidating, degenerating, hostile and offensive working environment. Each employee has an affirmative duty to maintain a workplace free of harassment, intimidation, discrimination. The Arizona Pioneers' Home prohibits retaliation against any individual who reports discrimination or harassment or participates in an investigation of such reports.
- 4. The Agency will post the Non-Discrimination Policy throughout departmental facilities.
- 5. All written bid announcements, request for proposals, employment announcements, requests for applications, program brochures, literature and general solicitations shall include the phrase:

"AN EQUAL EMPLOYMENT OPPORTUNITY AGENCY"

The Arizona Pioneers' Home is committed to ensuring that all its employees can work in an environment free from harassment, discrimination and retaliation.

As Superintendent of the Arizona Pioneers' Home, I am committed to the principles of Equal Employment Opportunity. To ensure the dissemination and implementation of the Equal Opportunity Plan throughout all levels of the Department, Arlene Seagraves shall serve as the Equal Opportunity Administrator for the Arizona Pioneers' Home at (928) 277-2733 and arlene.seagraves@aph.az.gov.

This policy is accessible to employees at <u>pioneershome.az.gov</u> and on the employee bulletin board in the hall, next to the Chapel on the 2nd floor.

____ Date <u>2 · 25 - 21</u>

Agency Director and Superintendent

Any employee who has any questions or concerns about this policy should talk with Arlene Seagraves at (928) 277-2733 or the Governor's Office of Equal Opportunity, http://eo.azgovernor.gov, 602-542-3711.

ARIZONA PIONEERS' HOME POLICY & PROCEDURE MANUAL TITLE: Non-Discrimination

NUMBER: D6-2

EFFECTIVE DATE: 10/10/12 REVISED: 02/10/2020

POLICY: It is the policy of the Arizona Pioneers' Home to ensure equal employment opportunity without discrimination or harassment on the basis of race, color, religion, sex, age, disability, national origin, or any other characteristic protected by law. Arizona Pioneers' Home prohibits any such discrimination or harassment.

PROCEDURE:

1. Equal Opportunity

a. The agency shall ensure equal employment opportunity, without discrimination or harassment on the basis of race, color, religion, sex, age, disability, national origin, or any other characteristic protected by law.

2. Retaliation is Prohibited

a. The agency encourages reporting of all perceived incidents of discrimination or harassment. It is the policy of APH to investigate such reports. The agency prohibits retaliation against any individual who reports discrimination or harassment or participates in an investigation of reports.

b. Definitions of Harassment

- i. Harassment on the basis of any protected characteristic is strictly prohibited. Under this policy, harassment is verbal or physical conduct that denigrates or shows hostility toward an individual because of his/her race, color, religion, sex, sexual orientation, national origin, age, disability, genetic information, sex, pregnancy, military or veteran status, or any other characteristic protected by law or that of his/her relatives, friends or associates, and that:
 - 1. Has the purpose or effect of creating an intimidating, hostile or offensive work environment
 - 2. Has the purpose or effect of unreasonably interfering with an individual's work performance
 - 3. Otherwise adversely affects an individual's employment opportunities.
- ii. Harassment of a sexual nature or harassment based on race, color, national origin, religion, age, disability, genetic information, sex, pregnancy, military or veteran status, or any other status protected by federal law, state law, or regulation is prohibited. An agency shall prohibit the unlawful harassment of any employee in the course of the employee's work by supervisors, coworkers, or third parties, such as vendors or customers. Any employee who engages in unlawful harassment may be subject to disciplinary action, up to and including termination of employment.
- iii. Harassing conduct includes, but is not limited to: epithets, slurs or negative stereotyping; threatening, intimidating or hostile acts; denigrating jokes; and written or graphic material that denigrates or shows hostility or aversion toward an individual or group that is placed on walls or elsewhere on the employer's premises or circulated in the workplace.
- iv. Sexual harassment constitutes discrimination and is illegal under federal, state and local laws. For the purposes of this policy, sexual harassment is defined, as in the Equal Employment

ARIZONA PIONEERS' HOME POLICY & PROCEDURE MANUAL

TITLE: Non-Discrimination

NUMBER: D6-2

EFFECTIVE DATE: 10/10/12 REVISED: 02/10/2020

v. Opportunity Commission Guidelines, as unwelcome sexual advances, requests for sexual favors and other verbal or physical conduct of a sexual nature when, for example:

- 1. Submission to such conduct is made either explicitly or implicitly a term of condition of an individual's employment.
- 2. Submission to or rejection of such conduct by an individual is used as the basis for employment decisions affecting such individual; or
- 3. Such conduct has the purpose or effect of unreasonably interfering with an individual's work performance or creating an intimidating, hostile or offensive work environment.
- vi. Sexual harassment may include a range of subtle and not so subtle behaviors and may involve individuals of the same or different gender.
- vii. Sexually harassing conduct includes, but is not limited to: unwanted sexual advances or requests for sexual favors; sexual jokes and innuendos; leering, whistling or touching; insulting or obscene comments or gestures; display in the workplace of sexually suggestive objects or pictures; other physical, verbal or visual conduct of a sexual nature.

c. Individuals and Conduct Covered

- This policy applies to all applicants and employees, whether related to conduct engaged in by fellow employees or someone not directly connected to the agency, such as an outside vendor, consultant or customer.
- ii. Conduct prohibited by these policies is unacceptable in the workplace and in any work-related setting such as outside business trips, business meetings and business-related social events.
- d. Reporting an Incident of Harrassment, Discrimination or Retaliation
 - i. The agency encourages reporting of all perceived incidents of discrimination, harassment or retaliation, regardless of the offender's identity or position. Individuals who believe that they have been the victim of such conduct should discuss their concerns with their immediate supervisor, manager, agency human resources or employee relations staff and may file a complaint under the procedures under AZ Administrative Code R2-5A-308.
 - ii. In addition, the agency encourages individuals who believe they are being subjected to such conduct promptly to advise the offender that his or her behavior is unwelcome and request that it be discontinued. APH recognizes, however, that an individual may prefer to pursue the matter through informal or formal complaint procedures.

e. Complaint Procedures

i. Informal Procedure

1. If for any reason an individual does not wish to address the offender directly, or if such action does not successfully end the offensive conduct, the individual should promptly notify his/her immediate supervisor, manager, agency human resources or employee relations staff. An individual reporting harassment, discrimination or retaliation should be aware; however, that the Home may decide it is necessary to take action to address such conduct beyond an informal discussion. This decision will be discussed with the individual. The informal procedure is not a required first step for the reporting individual

ARIZONA PIONEERS' HOME POLICY & PROCEDURE MANUAL

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ii. Formal Procedure

 As noted above, individuals who believe they have been the victims of conduct prohibited by this policy statement or believe they have witnessed such conduct should discuss their concerns with a member of management, agency human resources or employee relations staff

- Any reported allegations of harassment, discrimination or retaliation will be promptly
 investigated. The investigation may include individual interviews with the parties
 involved and, where necessary, with individuals who may have observed the alleged
 conduct or may have other relevant knowledge.
- 3. Confidentiality will be maintained throughout the investigatory process to the extent consistent with appropriate investigation and corrective action. Depending on the nature of the complaint, it may not be possible to preserve confidentiality.
- 4. Retaliation against an individual for reporting harassment or discrimination or for participating in an investigation of a claim of harassment or discrimination is a serious violation of this policy and, like harassment or discrimination itself, will be subject to disciplinary action. Acts of retaliation should be reported immediately and will be promptly investigated and addressed.
- 5. Misconduct constituting harassment, discrimination or retaliation will be dealt with appropriately. Responsive action may include, for example, training, referral to counseling and/or disciplinary action such as a reprimand, suspension without pay or termination, as the agency believes appropriate under the circumstances. Responsive action may also include a reassignment or transfer.
- 6. If a party to a complaint does not agree with its resolution, that party may appeal to the Superintendent or designee in charge. Employees may also contact the Governor's Office of Equal Opportunity, the Arizona Attorney General's Civil Rights Division, and the Federal Equal Employment Opportunity Commission.
- False complaints of harassment, discrimination or retaliation as opposed to complaints that, even if erroneous are made in good faith, may be the subject of appropriate disciplinary action.

iii. Awareness

- 1. The agency will post the Non-Discriminatory policy throughout the agency. The policy is also accessible to employees on the agency website (www.pioneershome.az.gov).
- All employment announcements shall include the phrase: "AN EQUAL EMPLOYMENT OPPORTUNITY AGENCY."

Arizona Pioneers' Home Organizational Chart 2021

Employee with Complaint

EEO Liaison Intake

Arlene Seagraves

EEO Investigator II if a conflict of interest;
Shared Services
Representative Angela
Holzworth

EEO Investigator, Superintendent

Ted Ihrman

Complaint Data Form

Arizona Pioneers' Home

In 2020, there were no complaints filed with the EO Liaison, Arlene Seagraves, or the Superintendent, Ted Ihrman. Here is their contact information:

Arlene Seagraves, Human Resources Supervisor (928) 277-2733 * arlene.seagraves@aph.az.gov

Ted Ihrman RN, Superintendent
(928) 445-2181 * ted.ihrman@aph.az.gov

Angela Holzworth is our Shared Services Liaison. Her contact information is:

(602) 542-4097 * angela.holzworth@azdoa.gov

The AAG assigned to the Arizona Pioneers' Home is Michelle Kunzman. She can be reached at:

(602) 542-7673 * michelle.kunzman@azag.gov

2020 Agency Complaint Data Form

Full Agency Name: Arizona Pioneers' Home

EO Contact Name: Arlene Seagraves

Title	Phone	Email
HR Supervisor	(928) 277-2733	
		arlene.seagraves@aph.az.gov

Person in charge of communicating receipt of EEOC Charge Letters: Ted Ihrman

Title	Phone	Email
	(928) 277-2750	ted.ihrman@aph.az.gov
Superintendent	I	

P				r		
Basis	Internal Complaints Total by Basis	Percent % of Total Internal by Basis	External Claims Total by Basis	Mediated Cases Total by Basis	Aged Cases Open > year Total by Basis	Closed Cases Total by Basis
Age	0	0	0	0	0	0
Disability	0	0	0	0	0	0
Equal Pay	0	0	0	0	0	0
Genetic Information	0	0	0	0	0	0
Harassment	0	0	0	0	0	0
Sexual Harassment	0	0	0	0	0	0
National Origin	0	0	0	0	0	0
Pregnancy	0	0	0	0	0	0
Race/Color	0	0	0	0	0	0
Religion	0	0	0	0	0	0
Retaliation	0	0	0	0	0	0
Sex	0	0	0	0	0	0
Cumulative TOTALS	0	100%	0	0	0	7
How many EO complainants separated from employment?	0	0	0			
How many EO complainants were APPLICANTS?	0	0	0			
How many EO complainants held USERRA status?	0	0	0			

XP391 Date: 02/25/21 Time: 08:18

JOB SUBMISSION PARAMETERS

User Name: aps02676
Job Name: EEOAPH
Step Nbr: 1

Company: Agency : PI

STATE OF ARIZONA

Main

Period Ending: 010121 Control Number: 11111111

Functional Groups:

Ethnicity

White: WI Black or African American: B. Hispanic: H. Asian: A. Asian: A. American Indian or Alaska Native: A. Hawaiian/Pacific Islander: H. Multi: T.

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REV. EEO-4 2017

STATE OF ARIZONA
STATE AND LOCAL GOVERNMENT INFORMATION
2021 EEO-4 REPORT

PAGE

STATE OF ARIZONA
PIONEERS' HOME
DEPARTMENT OF ADMINISTRATION
PHOENIX
AZ 85007

CONTROL NUMBER 11111111

Column Descriptions: D and = Total ,

K = Hispanic,

N = Hawaiian/D B and I = White, E and L = Asian, Cific Islander

C and J = Black/African American
F and M = American Indian/Alaska Native
H and O = Milti

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STATE OF ARIZONA
STATE AND LOCAL GOVERNMENT INFORMATION
2021 EEO-4 REPORT

STATE OF ARIZONA
PIONEERS' HOME
DEPARTMENT OF ADMINISTRATION
PHOENIX
AZ 85007

CONTROL NUMBER 11111111

Column Descriptions: A = Total , B and I = White, D and K = Hispanic, E and L = Asian, G and N = Hawaiian/Pacific Islander,

ΗHC and J = Black/African American and M = American Indian/Alaska Native and O = Multi

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Column Descriptions: $\square \; \square \; \bowtie$ = Total , B and I = White, and K = Hispanic, E and L = Asian, and N = Hawaiian/Pacific Islander,

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PIONEERS' HOME
DEPARTMENT OF ADMINISTRATION
AZ 85007

CONTROL NUMBER 11111111

Column Descriptions: $G \cup P$ and and ZZ $\parallel \parallel \parallel \parallel$ Total, B and Hispanic, E and Hawaiian/Pacific d G = White, d L = Asian, c Islander,

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. N OTHER THAN FULL-TIME EMPLOYEES

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CERTIFICATION. I certify that the information given in this report is correct and true to the best of my knowledge and was reported in accordance with accompanying instructions. (Willfully false statements on this report are punishable by law, U. S. Code, Title 18, Section 1001.)

NAME OF

Ted Ihrman

PERSON TO CONTACT REGARDING THIS REPORT: 1 Cd 1 hrman

TITLE: Superintendant

300 S. McCormids Prescott Az 86303 TELEPHONE NUMBER (INCLUDE AREA CODE): 928-445-2181

DATE: 2.25.21 ADDRESS:

TYPED TITLE OF CERTIFYING OFFICIAL:

SIGNATURE OF CERTIFYING OFFICIAL:

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142736 CARROLL, JENNIFER R. 189045 WEBBER, JOYCE E.	26137 HERMAN, MARY A.	Employee Name	Date 02/25/21 Time 08:22	XP391 EEO-4 Exception Report - 4 Employees
UNSP ethnicity not in include list	1	Reason for exclusion	Company 1 STATE OF ARIZONA	4 Employees Not Included

PAGE

Utilization of Asian	Review of Calendar	Workforce Analysis	PIONEERS HOME
Americans	Year 2021	SIS	

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Occupational Categories	Total Employees	Males	Females Total	Total	Total Percent	CLF%	Parity	Utilization	Parity Goal
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TECHNICIANS	7	0	0	0	0.0%	ω ω %	Ľ	BELOW	H
PROTECT/SRVCS	0	0	0	0	0.0%	13°%	0	PARITY	0
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PIONEERS' HOME
Workforce Analysis
Review of Calendar Year 2021
Utilization of Hispanics

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	91110110	Parity Goal	

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					Utilization	cion of	of Native	Ttilization of Native Americans	
Occupational Categories	Total Employees	Males	Females Total	Total	Total Percent	CLF%	Parity	Utilization	Parity Goal
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PROFESSIONALS	23	0	0	0	.0%	2.1%	┙	BELOW	ı
TECHNICIANS	7	0	0	0	.0%	2.7%	┙	BELOW	L-4
PROTECT/SRVCS	0	0	0	0	%0.	4.4%	0	PARITY	0
PARA-PROF	25	0	┙	\vdash	4.0%	ω ω ω	2	BELOW	L
ADMIN SUPPORT	ω	0	0	0	% 0 * 0	% 60 N	\vdash	BELOW	L
SKILLED CRAFT	2	0	0	0	0.0%	ω ω ω		BELOW	
SERV/MAINT	27	0	0	0	0.0%	4.0%	\vdash	BELOW	L
Tot Agncy Emp	91	0	⊢	H					

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Workforce Analysis Review of Calendar Year 2021 Utilization of Non Minority	
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2 2 2 3 4	Total Employees
1 3 1 3	Males
0000000	Females
1320550113	Total
75.0% 4.33% 14.33% 0.00% 20.00% 20.00% 48.11%	PIONEERS' Workfo: Review of Utilization Total Percent CLF'
	EERS' HOME Workforce iew of Call zation of 1 1 1 CLF%
* * * * * * * *	Analys endar Males Parity
	is Year 2021 Utilization
*****	Parity Goal

OFFICIAL/ADM
PROFESSIONALS
TECHNICIANS
PROTECT/SRVCS
PARA-PROF
ADMIN SUPPORT
SKILLED CRAFT
SERV/MAINT

Occupational Categories

Tot Agncy Emp
* NOT APPLICABLE

91

25

0

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Ψt			P
ilization	Review of	Workforce P	IONEERS!
of Females	Calendar Year	rce Analysis	HOME
	2021		

					Utiliza	tion of	Utilization of Females		
Occupational Categories	Total Employees	Males	Females	Total	Total Percent CLF%	CLF%	Parity	Utilization	Parity Goal
OFFICIAL/ADM	4	0	اسا	⊣	25.0%	41.0%	2	BELOW	L
PROFESSIONALS	23	0	22	22	95.7%	53.4%	12	PARITY	0
TECHNICIANS	7	0	ത	o	85.7%	52.0%	4	PARITY	0
PROTECT/SRVCS	0	0	0	0	.0%	19.5%	0	PARITY	0
PARA-PROF	25	0	20	20	80.0%	49.8%	12	PARITY	0
ADMIN SUPPORT	ω	0	ω	ω	100.0%	62.5%	2	PARITY	0
SKILLED CRAFT	2	0	0	0	0,0%	0%	⊣	BELOW	\vdash
SERV/MAINT	27	0	14	14	51.9%	42.4%	11	PARITY	0
1))))	N					
Tot Agncy Emp	91	0	9	66					

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Islander		

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Occupational Categories	Total Employees	Males	Females Total		Total Percent CLF%	CLH%	Parity	Utilization	Parity Goal
OFFICIAL/ADM	4	0	0	0	0.0%	0.0%	*		*
PROFESSIONALS	23	0	0	0	0.0%	0.0%	*		*
TECHNICIANS	7	0	0	0	0.0%	0.0%	*		*
PROTECT/SRVCS	0	0	0	0	0.0%	% 0 %	*		*
PARA-PROF	25	0	0	0	0.0%	0.0%	*		*
ADMIN SUPPORT	ω	0	0	0	0.0%	.0%	*		*
SKILLED CRAFT	N	0	0	0	.0%	0.0%	*		*
SERV/MAINT	27	0	0	0	0.0%	0.0%	*		*
Tot Agncy Emp	91	0	0	0					

Tot Agncy Emp	OFFICIAL/ADM PROFESSIONALS TECHNICIANS PROTECT/SRVCS PARA-PROF ADMIN SUPPORT SKILLED CRAFT SERV/MAINT	Occupational Categories
91	2 2 2 3 4 2 7 2 7	Total Employees
2	+00+0000	Males
0	00000000	Females Total
N	H00H0000	
	.0000000000000000000000000000000000000	PIONEERS' HOME Workforce Analy Review of Calendar Utilization of Multi Total Percent CLF% Parit
		PIONEERS' HOME Workforce Review of Cal tilization of Total ercent CLF%
	* * * * * * * *	K Ø
		is Year 2021 Utilization
	* * * * * * *	Parity Goal

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2020 Arizona Pioneers' Home Accomplishments

Goal I - Policy Compliance

Access to Officials

At the direction of the Superintendent, APH will handle EO complaint intakes and Shared Services will be included in our meetings.

Goal II - Discrimination Prevention

Preventative Strategies

Human Resources will continue to provide current employees and new hires with the EO complaint reporting procedures and make available the brochures provided by DOA. The EEO policy will be reviewed with all new employees during their orientation, and also posted within the building. Our website will also include language regarding EEO.

Goal VI – Complaint Process

Intake and Counseling

APH will continue to work with Shared Services, utilizing their forms and processes to address EEO complaints as brought to the attention of management.

Goal VII - Staff Resources

EO Resources

APH continues to partner with Shared Services when needed.

2021 EEO-4 REPORT and STRATEGIC PLAN

AGENCY CODE	Agency	FTE Count	Director	Director Email	Director Phone (928) 277-2750	
PI	Arizona Pioneers' Home	105	Ted Ihrman	ted.ihrman@ap h.az.gov		
HR Manager	HR Email	HR Phone	EO Liaison	EO Email	EO Phone	
Arlene Seagraves	arlene.seagraves @aph.az.gov	(928) 277-2733	Arlene Seagraves	arlene.seagraves @aph.az.gov	(928) 277- 2 733	

Directions: Complete Part I and Part II as directed, and submit this form with all supporting documents.

PART I DISCRIMINATION FREE WORKPLACE MEASURES	Fully Completed	Partially Completed	Not Completed
Cover Letter to the Governor Non-discrimination affirmation Signed by the Director Letterhead	d	Attach an explanation.	Attach an explanation.
Non-discrimination Policy Statement Signed by agency Director Includes physical location descriptions where the policy is posted Includes website address and location description where policy is posted EOE/ADA Employer language	ব	Attach an explanation.	Attach an explanation.
Agency Nondiscrimination Policy		Attach an explanation.	Attach an explanation.
Agency Organization Chart Identifying the reporting structure of agency EO personnel	d	Attach an explanation.	Attach an explanation.
Identifying complaint data Contact information of EO Liaison/EO Officer Contact information of employee who reports charge letters to GOEO	Ì	Attach an explanation.	Attach an explanation.
HRIS XP391 REPORT • Including list of employees excluded in report		Attach an explanation.	Attach an explanation.
Agency Highlights and Successes Narrative (Optional)	V		

PART II E	QUAL OPPORTUNITY STRATEGIC PLAN	Fully Completed	Partially Completed	Not Completed			
Agency Equal O	pportunity Report Strategic Plan:						
• GOEO I	Poster posted in public areas		Attach an explanation.	Attach an explanation.			
		<u> </u>					
Part II	2021 STRATEGIC GOALS	5					
GOAL I	POLICY COMPLIANCE SMART GOAL:						
	Access to Officials – Agency EO personnel will have access to the agency's Proper Contact at the Attorney General's Office. This contact is Michelle Kunzman, AAG. She can be reached at 602-542-7673 or michelle.kunzman@azag.gov						
GOAL II	PROGRAM ACCOUNTABILITY SMART GOAL:						
	Conflicts of Interest – Utilize a Conflict of Interest Worksheet so it is part of the intake procedure on every EO complaint filed. As the EO Intake agency officer, I will work with my ADOA Shared Consultant on developing this worksheet. Target date for completion of this goal will be end of March.						
GOAL III	DISCRIMINATION PREVENTION SMART GOAL:						
GOAL VI	Preventative Strategies — A copy of the self-audit review of achievements will be provided to the agency director on a yearly basis in a form most useful to the director. Target date end of April.						
GOAL VI	COMPLAINT PROCESS SMART GOAL: Utilize ADOA's complaint form internally for those employees who may have an EEO complaint. This practice has already been implemented.						
GOAL V	CONFLICT MANAGEMENT SMART GOAL:						
	Reasonable accommodation — Working with ADOA Shared to be utilized and retained for historical purposes, on ex 2020 forward, and those that have been approved, the tyrequest. Target date end of June. WORKPLACE DIVERSITY SMART GOAL:	ery reasonabl	e accommoda	ition request			
GOAL VI	Corrective Action and Retaining - APH would like to inform all staff members, in writing, when a policy that has to do with equal opportunity rights and responsibilities are updated or revised. To start after policy updated or revised.						
GOAL VII	STAFF RESOURCES SMART GOAL:						
	Information Access —There will be written protocol that directalisation complaints are routed into the agency EO proceall existing staff, and new staff upon hire during orientation.	ess. This inform	mation will be	shared with			